# UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF PENNSYLVANIA

INDECK KEYSTONE ENERGY, LLC, a	)	
Delaware limited liability company,	)	
PLAINTIFF	)	
v.	)	CIVIL ACTION
VICTORY ENERGY OPERATIONS, LLC, a	)	No. 04-CV-325E
Delaware limited liability company	)	
DEFENDANT	)	

## EXPERT REPORT OF SCOTT A. STRINGER March 26, 2007

I have been retained by Mr. Christopher T. Sheean attorney for Defendant Victory Energy Operations, LLC (VEO) to determine the gross profit earned by VEO on certain boilers identified in the above-styled litigation and to review and critique the report of plaintiff's expert Mr. William F. Liebel.

This report summarizes my opinions and conclusions to date. It is my understanding that discovery and depositions are still ongoing in this matter. Therefore, I reserve the right to supplement this report and update my opinions should additional information become available.

**Exhibit I** lists my Curriculum Vitae which indicates my experience and qualifications, as well as a list of all publications written in the last ten years and deposition and trial testimony during the last four years. UHY is being compensated at an hourly rate of \$340 for time I spend in connection with this matter and rates ranging from \$60-\$210 per hour for others who have assisted me. Our fees are not contingent upon either the outcome of the litigation or the conclusions expressed herein.

In developing my opinions in this case, I have reviewed certain documents, data, information, and testimony. The data, documents, and information I have reviewed and primarily relied upon is contained in **Exhibit II** of this report.

### SUMMARY OF OPINIONS

The gross profit realized by VEO on eleven Keystone boilers and seven Voyager boilers was \$484,002 and \$1,341,540 respectively.

### CASE BACKGROUND

In January of 2003, VEO and Erie Power Technologies, Inc. (EPTI) entered into an agreement whereby VEO obtained an exclusive license to manufacture and sell boilers in North America as well as to use various trademarks associated with the technology.

In September of 2004, Indeck Keystone Energy LLC (IKE) acquired all of the intellectual property of EPTI that is at issue in this litigation. IKE alleges that VEO incorporated the Keystone trademark, trade secrets, and other intellectual property in the production and sale of boilers that fell outside of the scope of the original license agreement with EPTI. Count VI of the Complaint requests an order for the accounting of all VEO sales and profits on these boilers. IKE further alleges that VEO utilized the Keystone trade secrets in the manufacturing and sale of its new line of boilers, the Voyager. IKE seeks to recover the profits VEO has earned on the sale of its Voyager line of boilers.

### ASSIGNMENT

My first assignment in this case was to compute the sales and resulting profits on the Keystone boilers as well as the Voyager boilers completed and shipped as of February 17, 2007. My computations were made based upon generally accepted accounting principles known as GAAP. Because this litigation is specific to certain boilers and not the entire company operations, I deemed the term "profits" to mean "gross profit" as defined in GAAP. In addition, I was asked to review and provide a critique of the report of plaintiff's expert Mr. William Liebel.

## Calculation of Gross Profit

As shown on **Exhibits III** and **VII**, I calculated the gross profit for the Keystone and Voyager boilers. Gross profit is defined under GAAP as net sales minus cost of goods sold. Cost of goods sold for a manufacturing company is defined as all costs to prepare a product for sale including raw material, direct labor, and overhead associated with the manufacturing process. <sup>2</sup>

Because of the unique nature and high dollar amount of the products manufactured by VEO, the accounting practice that is used is called job costing. Job costing is a recognized accounting methodology that treats each product as a separate reporting unit called a "job." These jobs can then been analyzed individually to determine the extent of costs and resulting gross profit earned by each job.

The first step in calculating gross profit on the selected jobs was to determine the amount charged by VEO to its customers. I obtained a listing of the detailed billings by job.<sup>3</sup>

Page 2 of 19

Complaint dated November 8, 2004

<sup>&</sup>lt;sup>2</sup> Intermediate Accounting, Twelfth Edition, Jay M. Smith, Southwestern Publishing Co., 1995

<sup>&</sup>lt;sup>3</sup> Job Billing History Report

Once I determined the revenues for each job, the next step was to determine the cost of goods sold. The components of costs of goods sold fall into four categories: raw materials, direct labor, other costs, and manufacturing overhead.

Raw materials are those tangible products purchased by VEO that will go into building the boilers. From the detailed listing by job and by internal expense account prepared by VEO, I reviewed and recalculated the raw material costs.<sup>4</sup> In order to determine the validity of the listing, I selected one job and traced the charges for raw materials directly to the purchase order noting no material discrepancy.

Direct labor costs are the wages paid for employees and outside contractors who work in the manufacturing process. These costs were accounted for by job and listed in the various reports noted as Cost Code Summary Report and Cost Code Summary Report by Individual. Temporary personnel costs by job were accumulated separately and summarized on an Excel spreadsheet prepared by VEO.<sup>5</sup>

Other allocated costs consist primarily of miscellaneous employee expenses, freight, commissions\royalty payments, and engineering charges which can be specifically associated with a job. These costs are identified by VEO in the Job Transaction Detail Report.

Manufacturing overhead represents manufacturing costs that cannot be directly associated with a job. Under GAAP, manufacturing costs are allocated to jobs using a reasonable and rational allocation method. The most common method for allocating overhead is by labor hours. Thus, the method I used allocates overhead based upon the ratio of direct labor hours used by job to the total direct labor hours incurred for the period.

I analyzed the manufacturing costs incurred by VEO by reviewing the income statements with account detail for 2005 and the first six months of 2006.<sup>6</sup> I did not analyze 2004 costs because only one boiler was in production during this period.

I then discussed each of these costs with VEO controller Matt Robinson to determine if these costs benefited manufacturing, and if so, to what degree. Based upon my discussions and as shown on **Exhibit VI**, I determined that the total manufacturing overhead costs to be applied for 2005 and the first six months of 2006 were \$4,395,608 and \$3,774,026, respectively.

As illustrated on **Exhibit V**, the total manufacturing labor hours in 2005 and for the first six months of 2006 were 115,739 and 94,708, respectively. Dividing the manufacturing overhead cost by the total manufacturing labor hours resulted in an overhead allocation rate of \$37.98 per hour for 2005 and \$39.85 for 2006. These rates were then multiplied

6 VEO 15211 - 15213, 15201 - 15203, 15206 - 15208

<sup>&</sup>lt;sup>4</sup> Job Transaction Detail Reports

<sup>&</sup>lt;sup>5</sup> Cost of Goods Sold Manufactured for Selected Jobs VEO15233 to 15235

by the actual hours incurred during the manufacturing process for each job for the appropriate period.

Considering raw materials, direct labor, other costs, and manufacturing overhead, the total cost of goods sold for Keystone and Voyager boilers was \$7,802,226 and \$6,127,033, respectively. As well, there were additional charges on two Voyager jobs that had not been classified in cost of goods sold. Those charges are shown as a separate line item titled "Back Charges."

When these costs are deducted from Revenue, this results in Gross Profit for the Keystone and Voyager boilers of \$484,002 and \$1,341,540, respectively.

# Critique of Report of William Liebel

I was also asked to review the report of plaintiff's expert Mr. William Liebel. Based upon my review, I believe that there are significant errors in both methodologies and conclusions. The following summarizes my opinions regarding Mr. Liebels report:

- Based on his curriculum vitae, Mr. Liebel is not a certified public accountant and has no background in performing a detailed job cost accounting analysis.
- There is no indication in the report that Mr. Liebel has attempted to utilize GAAP.
- Mr. Liebel makes several complaints about inadequate documentation from VEO, but never articulates the information he needs, or its impact on his conclusions.
- Mr. Liebel claims that a budget estimate for each of the Keystone projects is needed to calculate profit or loss.
- Although he claims to have inadequate documentation, Mr. Liebel renders calculations on VEOs profits for both the Keystone and Voyager boilers.
- Mr. Liebel relies upon the "Boiler Price per Royalty" for the amount VEO received on the Keystone boilers rather than the actual billings.
- Mr. Liebels numbers for material cost are grossly understated for every Keystone project.
- On his "Summary of Profit/Loss of Contracts Reviewed", Mr. Liebel makes three math errors that result in his calculation of profits being overstated by \$175,000 to \$200,000.
- Mr. Liebel uses different methodologies to compute profits for Keystone and Voyager.

Mr. Liebel tries to calculate the profit on the five Voyager jobs by using unsupported profit margins.

Based upon my analysis and findings as previously described, I believe that Mr. Liebels report cannot be relied upon to calculate gross profit to any reasonable degree of certainty.

## **CONCLUSION**

Based upon my analysis of the evidence and the application of generally accepted accounting principles, the gross profit earned by VEO on the Keystone and Voyager boilers was \$484,002 and \$1,341,540, respectively.

\* \* \* \* \*

Respectfully submitted,

UHY Advisors

Scott A. Stringer Managing Director

# **EXHIBIT I**

# CURRICULUM VITAE SCOTT A. STRINGER 03/26/2007

## **EMPLOYMENT**

Current:

(2001 - Present)

**UHY Advisors** 

15 Sunnen Drive, Suite 100 St. Louis, Missouri 63143

Managing Director

Business Consulting Department Head

History:

(1997 - 2001)

Sabino Stringer & Associates LLC

St. Louis, Missouri

Member

(1991 - 1997)

Pritchard, Osborne, LLC

Clayton, Missouri

Member

(1992 - 1993) (2006 - present)

Maryville University
Chesterfield, Missouri

Instructor of Accounting

(Concurrent with Pritchard Osborne and

UHY)

(1988 - 1991)

**Grant Thornton** 

St. Louis, Missouri

Senior Consultant

(1988 - 1989)

Southern Illinois University

Edwardsville, Illinois

Adjunct Instructor of Accounting (Concurrent with Grant Thornton)

(1987 - 1988)

Coin Acceptors, Inc. Clayton, Missouri

Manager of Financial Reporting

(1984 - 1987)

KPMG Peat Marwick LLP

St. Louis, Missouri Senior Accountant

(1982 - 1984) Pet, Incorporated St. Louis, Missouri Cost Accountant

**CERTIFICATIONS** 

Certified Public Accountant Certified Valuation Analyst

**EDUCATION** 

Graduate: St. Louis University, St. Louis, Missouri

Master in Business Administration -

Finance

Undergraduate: Southern Illinois University,

Edwardsville, Illinois

Bachelor of Science in Accountancy

Other: Specialized Training in:

Business Valuation

Litigation Support

Fraud and Forensic Examinations

TESTIMONY OVER
LAST FOUR YEARS

2007 – Anne Wheatley v Moe's Southwest Grill, LLC, et al., Business valuation in shareholder dispute, US District Court, Northern District of Georgia, Atlanta Division (deposition) Case 1:04-cv-00325-SJM

2006 – Rhett Rance and Alice Vila Smith et al., v Commissioner of Internal Revenue, Business Valuation, US Tax Court, Phoenix Arizona (trial)

2006 – *United States v Scott F. Creasia*, Propriety of business structure, US District Court, Tucson Arizona (trial)

2006 – Jeanne Pribyl et. al., v Mark J. Degel et al., adherence to accounting requirements by trustee, St. Louis County, Missouri (deposition)

2006 – Richard Brock, et al., v Myron W. Haith, et al., Rebuttal of damages, St. Louis County, Missouri (deposition)

2005 – Cosman v Cosman, Business Valuation, Marital Dissolution, St. Louis County, Missouri (deposition)

2005 – Hewlett Packard Development Company, L.P. et al v Midwest Information Technology Group, Inc. et al,. Economic damages, US District Court, Central District of Illinois, Springfield Division (deposition)

2005 – Computers Plus Inc. v Evers & Company, Accounting standards required for a certified audit, Cole County, Missouri (deposition)

2005 – Solavie v TricorBraun, Lost Profits rebuttal, St. Louis Missouri (AAA arbitration) Case 1:04-cv-00325-SJM

2004 – *DelVecchio v DelVecchio* – Projection of net income, St. Louis County, Missouri (trial)

2004 – *United States v Keith E. Anderson et al*, Propriety of business structure, US District Court, Western District of Washington at Seattle (trial)

2004 – Cosman v Cosman, Business Valuation, Marital Dissolution, St. Louis County, Missouri (deposition)

2004 – Game Face Sports International inc., v Reuben O. Charles et al., Rebuttal of Damages, City of St. Louis, State of Missouri (deposition)

2004 – *Traffic Control v Able Industries*, Calculation of amounts owed under purchase agreement, rebuttal of damage calculation, St. Louis Missouri (AAA deposition)

2004 – *Mehard v. Mehard*, Business Valuation, Marital Dissolution, St. Louis County, Missouri (deposition and trial)

2004 – Chipongian v. Edward Jones Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)

2004 – Jeffrey M. Lowe v. American Standard Inc. Economic damages, US District Court, Eastern District of Missouri, Eastern Division (deposition)

2003 – *Brooks v. Morgan Stanley Dean Witter* Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)

- 2003 Clement v. Burns, Gustus & Co., Schedules of Trading Activity, St. Louis County, MO (deposition and trial)
- 2003 Scharff v. A.G. Edwards & Sons, Inc., Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)
- 2003 Moore v. Moore, Business Valuation, Marital Dissolution, St. Louis County, Missouri (deposition)
- 2003 Bender v. Morgan Stanley Dean Witter Inc., Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)
- 2003 McLaughlin v. A.G. Edwards & Sons, Inc., Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)
- 2003 Muenz v. Muenz, Calculation of expected income on investments, Marital Dissolution, St. Louis County, Missouri (trial)
- 2003 Wash Solutions, Inc et al. v. PDQ Manufacturing, Inc., et al, Lost Profits calculation, US District Court, Eastern District of Missouri, Eastern Division (trial)
- 2003 Ehrler v. Morgan Keegan, Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)
- 2003 Millner v. Millner, Business Valuation, Marital Dissolution, St. Louis County, Missouri (trial)

2003 – Jody DeBold and Tri-River Trading v. Jersey County Grain et al, Compilation of trading activity records, rebuttal of damage calculation, Circuit Court for the City of St. Louis, Twenty-Second Judicial Court, State of Missouri (deposition)

2003 – Wang Tong v. First Securities, Schedules of Trading Activity, St. Louis, MO (NASD arbitration hearing)

# PUBLICATIONS AND PRESENTATIONS OVER LAST TEN YEARS

"Defending Lost Profits Claims", presented at the 2007 Illinois Defense Counsel Spring Seminar, March 9, 2007

"Managing Your Business For Success", presented at the Paint and Decorating Retailers Association conference, Phoenix AZ, March 18, 2005

"Income – What is it and Where is it?" presented at the Domestic Relations Seminar 2004, St. Louis County Bar Association, October 15, 2004

# PROFESSIONAL ORGANIZATIONS

American Institute of CPAs, 1987-Present

Missouri Society of CPAs, 1985 - Present

National Association of Certified Valuation Analysts, 1996 – Present

Association of Certified Fraud Examiners, 2002- Present

# SIGNIFICANT CIVIC POSITIONS

National Children's Cancer Society, Chairman, Vice Chairman, Member of the Board, Audit Committee Chairman 1993 – present

Southern Illinois University at Edwardsville, School of Business, Department of Accounting – Advisory Board Member 2005 - present

Legal Advocates for Abused Women Board Member 2006-present

## **EXHIBIT II**

## INFORMATION REVIEWED AND RELIED UPON

- 1. Various Job Reports, Purchase Orders and other schedules for certain Keystone Boilers, Bates stamped as VEO#9890-9930; VEO#10467-13736; VEO#14072-14437; VEO#14650-14816
- 2. Various Job Reports, Purchase Orders and other schedules for certain Voyager Boilers, Bates stamped as VEO#15996-16691; VEO#16707-17522
- 3. Cost Code Summary reports, Bates stamped as VEO#14817-14855: VEO#14880-14890
- 4. Various Victory Energy financial reports and miscellaneous correspondence, Bates stamped as VEO#14856-14879; VEO#14893-14895; VEO#14956-14979; VEO#15201-15252
- 5. Complaint filed by IKE dated November 8, 2004
- 6. Defendant/Counter-Plaintiff Second Amended Counterclaim filed November 4, 2005
- Deposition of Mark White dated February 1, 2006 7.
- 8. Telephone interviews with Mark White and Matthew Robinson
- 9. Protective Order dated August 6, 2006
- Victory Energy financial statements for June 30, 2006, March 31, 2006 and 10. December 31, 2005
- 11. Cost Code Summary report for Voyager jobs dated March 26, 2007
- 12. Job Transaction Summary reports for Voyager jobs dated March 23, 2007
- 13. Back Charge documents on jobs 400 and 410 and received on March 23 and March 26
- 14. Expert report of Mr. William Liebel
- Intermediate Accounting, Twelfth Edition, Jay M. Smith, Southwestern 15. Publishing Co., 1995

(5,652)

\$ 21,999

\$ (64,296)

Gross Profit

398,441

572,095

Other Costs Directly Allocated to Jobs
Manufacturing Overhead Applied (Exhibit VI)

Total Cost of Goods sold

240,666

S

420,440

507,799

344

303

282

39,672 15,966 83,518 246,318

246,519

392,743 24,503 41,639 113,210

Less Cost of Goods Sold:

Total Contract Revenue

Direct Labor (Exhibit IV)

31,083 32,378 88,461

							Sched	K Iule of	eyston	Keystone Boilers Schedule of Direct Labor Wages per Job	d sebi	er Job										
		282	1	303	Ĩ	6	344	ě	347	355		356		380	Į,	390		400	4	410	4	418
2004	49	6,119	8		0	722	0	49	0	s,	0		0	0	w	0	49	0	so	0		0
2005		17,334	**	29,248	89	6151	35,291		30,651	66,020	020	64,376	92	18,344		22,472		19,384		12,865		6,823
Quarter Ended March 31, 2006		200	0		93		0		0		0	+	115	23,509		16,667		32,691		6,607	2.2	22,356
Quarter Ended June 30, 2006		155	10	6	973									33,053		253		1,306		626,901		33,192
July & August, 2006		3	اء		0		0		0		0		0	1,622	1	3,193		211		3,349		54,510
Direct Labor per Cost Code Summary Reports		23,808	~	30,314	14	u2811	35,291		30,651	66,020	120	64,491	14	76,528		42,585		53,592	-	128,800	-	116,881
Temporary Service Charges		969	ıcl	7	169		4,381		676	3,6	3,656	4,211	=	0	1	6,127		929		0		0
Total Direct Labor	49	24,503	24,503 \$	31,083	83		39,672	8	31,327	9,69,676	s 921	68,702	\$ \$	76,528	49	48,712	us.	54,521	w	128,800	-	116,881

EXHIBIT IV

**EXHIBIT V** 

Keystone Boilers Schedule of Manufacturing Overhead Applied per Job

2005 (used for 2004/2005)
4,395,608 \$ 1,472,492 \$ 2,301,534
115,738.55 47,061.33 47,646.73
37.98
282 303 344
1,519.78 0.00 <b>\$</b>
1,442.25 2,276.70 2,199.01 54,777 <b>\$</b> 86,469 <b>\$</b> 83,518
12.50 6.00 0.00 498 <b>\$</b> 239 <b>\$</b> 0
5.36 44.00 0.00 214 <b>\$</b> 1,753 <b>\$</b> 0
0
2,979.89 2,326.70 2,199.01
113,210 \$ 88,461 \$ 83,518

\$3,774,026

#### Keystone Boilers Schedule of Manufacturing Overhead

Abertraining Also Targe Author Targe Author Targe Author Targe Author Targe Author Targe Author Contents None  Bast Service Charges None  Author Contents None  Author Targe Author Contents None  None Bast Service Charges None None  None Bast Service Charges None None None Bast Service Charges None None None South Service Charges Author Contents None South Service Charges Author Contents None South Service Charges Author Contents Author Contents Labor Percentage Book None South Service Charges None Service Charges None Service Charges None Service Charges South Service Charges None Service Charges South Servic	ccount	Method of Allocation	Alfocation Percentage	Account l	Balances per Trial			to be Allocated as	
Manuscript   None	ocodn	Allocation	Percentage		1st Qtr. 2006 B	2nd Qtr. 2006	2005	1st Qtr. 2006	2nd Qtr. 2006
Month   Table   Month   Mont	4					0			
Sad Debts									\$
Bank Service Charges				0	0	176	0	0	176
Computed Exponse									
Computed Expensive   Facility Percentage   50%   5,954   2,517   0   0   4,763   0   0   0   0   0   0   0   0   0		Actual Cost		830	0	0	343	0	0
December   Labor   None			80%					2,014	Ö
District & District				0	146,247	60,699		146,247	60,699
Employee Expense   Labor Percentage   80%   10.993   12.37   3.054   8.794   10.000   10.000   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   6.818   0   0   0   14.34.76   14.32.76									
Employee Expense			0.057	10.003	4.007				
Free No.								990	2,443
Instantion: Vehicles   Estimate per VED   22/6   128/999   0.796   44.579   109.779			0073	0	43,410	0,010	0	34,781	5,454
Instance   Property Building		Actual Cost		3,490	3.966	648	3.457	3.966	648
National Bollom   Patternative   P			82%	128,999	8,786			7.205	36,514
Insurance: Workers' Comp. Labor Percentage			0.000						
Insulation Disability								12,213	58,175
Insurance   Health   Labor Percentage   8016   156.855   28.628   16.067   133.348								32,698	44,750
Insurance: Dental Labor Percentage 80% 27,759 9,179 5,759 22,207 misurance: Life misurance: Li								0	534
insurance: Life None   Section   Sec	surance: Dental	Labor Percentage						22,902 7,343	12,854 4,639
### Actual Cost		None			0,110	5,133	22,201	7,343	4,039
Lis Permistrages: Machine #1201   Actual Cost			80%	5,184	0	0	4,147	0	0
Math. Machine #1201   Actual Cost   7,074   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   16   0   7,072   17,						0	2,033	0	ō
Fuel & OLI Marbine #1201 Actual Cost Defer Epr.: Marbine #504 Actual Cost 1 3,944 0 0 0 3,944 0 0 0 3,944 1.0 Permiss/Tags: Marbine #504 Actual Cost 1 3,944 0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 3,944 1.0 0 0 0 3,944 1.0 0 0 0 3,944 1.0 0 0 0 3,944 1.0 0 0 0 3,944 1.0 0 0 0 3,944 1.0 0 0 0 8,696 1.0 0 0 9,696 1.0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0								0	0
Dither Exp.   Machine #504								16	0
Lic PermissTrags: Machine #504								0	0
Actual Cost								0	0
RAM. Machine #504								323 10,408	7,111
Usit S.O.   Machine #504   Actual Cost   8,696   0   0   8,696   0   0   8,696   0   0   8,696   0   0   8,696   0   0   8,696   0   0   8,696   0   0   0   0   0   0   0   0   0								0	7.111
Mesis & Entertainment					0			0	ő
Detail Expense				11,733	1,428	11,354		1,428	11,354
Redical Expenses									
Miscellaneous   None								398	0
Indicate   Advantage   Advan				7,497	7,023	12,492	7,497	7,023	12,492
				241.881	671	2 328	241 991	671	2,328
Percent for Shop Office   1516   73,892   24,770   20,439   11,084   24,707   20,439   11,084   24,707   20,439   11,084   24,707   20,439   11,084   24,707   20,439   11,084   24,707   20,439   11,084   24,707   20,439   21,085   26,539   26,5	fice Equip / Computers	Percent for Shop Office	15%					514	1,540
Labor Percentage   Solid   T.299   905   0   5,839				73,892				3,716	3,066
Personnal Services			80%					724	0
Pest Control							157,681	46,420	48,565
None								61,671	66,182
Interest			80%	1,375	325	255	1,100	260	204
Professional Fees: Acct			0.94	15 511	21 255	12.505			
Trofessional Fees: Legal   Facility Percentage   10%   577,414   204,040   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,135   10   172,137   10   172,137   10   172,137   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   10   10   172,137   172,137   10   172,137   10   172,137   10   172,137   10   172,137   10   172,137   10   172,137   10   172,137   10   172,137								0	0
Tofessional Fees: Admin:   None   Salify Percentage   80%   21,177   693   5,144   16,942   58M - General   Facility Percentage   80%   21,177   693   5,144   16,942   58M - Sope Equipment   None   2,337   0 0 0 0 2,337   58M - Gomputer & Equipment   None   2,337   0 0 0 0 2,337   58M - Gomputer & Equipment   None   2,337   2,095								0	0
MM - Computer & Equipment   None   2,337   0 0 0 2,337   Mn - Computer & Equipment   None   2,337   0 0 0 2,337   Mn - Computer & Equipment   None   2,337   0 0 0 2,337   Mn - Computer & Equipment   None   2,337   Mn - Computer & Equipment   None   2,337   Mn - Computer & Equipment   None   No						176,100		0	0
IAM - Computer & Equipment   None			80%	21,177	693	5,144	16,942	554	4,115
MM - Fleet	M - Shop Equipment			2,337	0	0		0	0
EM - Grounds & Lackscaping   Facility Percentage   80%   27,609   0   3,478   22,097   22,097   22,097   22,097   22,097   23,478   23,478   23,4	M - Computer & Equipment				0.000				
M.M Olffice			001/					9,122	12,075
AM - Plant         Actual Cost         9,764         150         0         9,764           scurity         Facility Percentage         80%         1,718         2,119         427         1,374           torage         Actual Cost         9,600         2,400         2,400         9,600           xes - Payroll         Percent Salaries Allocated         360,046         145,987         162,568         309,280           xes - State         Facility Percentage         80%         20,146         0         0         16,117           xes - Sales         None         80%         46,741         3,305         476         37,393           xes - Sales         None         1,336         0         0         147           ses - Sales         None         1,336         0         0         147           ses - Sales         None         20,127         6,227         10,070         6,038           xes - Other         Actual Cost         1,336         0         0         147           elephone         Estimated Usage         30%         17,516         2,415         0         5,255           elephone         Estimated Usage         30%         17,516         2,415			80%	27,609	0	3,478	22,087	0	2,782
				9.764	150	0	0.764	150	_
hipping & Supplies         None         1.00         2.400         2.400         9.600         3.700         9.600         9.600         9.600         9.600         9.600         9.600         9.600	curity		80%					150	0
axes - Payroll         Percent Salaries Allocated         360,046         145,987         162,568         309,280           axes - Real Estate         Facility Percentage         80%         20,146         0         0         16,117           axes - State         Facility Percentage         80%         20,146         0         0         16,117           axes - State         Facility Percentage         80%         46,741         3,305         476         37,393           axes - Other         Actual Cost         1,336         0         0         147           elephone         Estimated Usage         30%         20,127         6,227         10,070         6,038           - I Cable         Estimated Usage         30%         21,025         9,366         3,005         6,308           - I Cable         Estimated Usage         30%         21,025         9,366         3,005         6,308           - I Cable         Estimated Usage         30%         6,765         3,396         3,564         5,412           - I Cable Costs         Labor Percentage         80%         6,765         3,396         3,564         5,412           - I Costs         Labor Percentage         80%         81,470         4		None		1,710	2,113	741	1,3/4	1,695	342
axes - Payroll         Percent Salaries Allocated         360,046         15,987         162,568         309,280           xes - Real Estate         Facility Percentage         80%         20,146         0         0         16,117           xes - State         Facility Percentage         80%         46,741         3,305         476         37,393           xes - Cher         Actual Cost         1,336         0         0         147           elephone         Estimated Usage         30%         20,127         6,227         10,070         6,038           1 Cable         Estimated Usage         30%         21,025         9,366         3,005         6,038           4deshows         None         30%         21,025         9,366         3,005         6,308           mployment Costs         Labor Percentage         80%         6,765         3,396         3,564         5,412           informs & Laundry         Actual Cost         24,264         7,572         10,080         24,264           informs & Laundry         Actual Cost         80%         81,470         42,131         30,213         65,176           filerer's Salaries         Estimated Time Usage         25%         168,987         39,231					2,400	2,400	9.600	0	0
axes - Real Estate Facility Percentage 80% 20,146 0 0 16,117 axes - Sales None 80% 46,741 3,305 476 37,393 axes - Sales None 80% 46,741 3,305 476 37,393 axes - Sales None 80% 46,741 3,305 476 37,393 axes - Other Actual Cost 1,336 0 0 147 elephone 1		Percent Salaries Allocated	9888			162,568		123,213	143,548
axes - Sales None Actual Cost 1,336 0 0 147 axes - Other Actual Cost 2,556 2,5		Facility Percentage				0	16,117	0	0
Actual Cost			80%	46,741	3,305	476	37,393	2,644	381
elephone         Estimated Usage         30%         20,127         6,227         10,070         6,038           -1 Cable         Estimated Usage         30%         17,516         2,415         0         5,255           ell Phones         Estimated Usage         30%         21,025         9,366         3,005         6,308           radeshows         None				1220			021221	7100	
-1 Cable			3.0%					0	0
ell Phones								1,868	3,021
adeshows         None         80%         6.765         3.396         3.564         5.412           mployment Costs         Labor Percentage         80%         6.765         3.396         3.564         5.412           informs & Laundry         Actual Cost         24.264         7.572         10.080         24.264           billies         Facility Percentage         80%         81.470         42.131         30.213         65,176           ficers' Salaries         Estimated Time Usage         25%         166,987         39.231         47.940         41,747           art Salaries         Excludes G&A         2,960,063         862,655         1,761,770         2,643,371           ridare         None         None         None         None         1,761,770         1,761,770	l Phones							725	0
Actual Cost   24,264   7,572   10,080   24,264				-1,020	5,500	5,003	0,300	2,810	902
Actual Cost			80%	6,765	3,396	3.564	5.412	2.717	2,851
bibles         Facility Percentage         80%         81,470         42,131         30,213         65,176           ficers' Salaries         Estimated Time Usage         25%         166,987         39,231         47,940         41,747           taff Salaries         Excludes G&A         2,960,063         862,655         1,761,770         2,643,371           avel         None           vto Rental, Parking, Taxi, Tofts         None								7,572	10,080
aff Salaries Excludes G&A 2,960,063 862,655 1,761,770 2,643,371 Avel None None None None None None None None								33,705	24,170
avel None 1,791,770 2,643,371 infare None None 1,791,770 2,643,371 infare None 1,791,770 2,791,770 2,791 infare None 1,791,770 2,791 infare None 1			25%					9,808	11,985
rfare None Ito Rental, Parking, Taxii, Tolfs None				2,960,063	862,655	1,761,770	2,643,371	751,785	1,585,361
uto Rental, Parking, Taxi, Tolls None									
uel & Oil None									
dging None	lging								
&E None	E								
ileage Reimbursement None									
her None									
epreciation Actual Cost 365,966 133,622 133,621 325,954	preciation	Actual Cost		365,966	133,622	133,621	325,954	120,193	120,193
Substitute State of the State o									

Totals to be Allocated	\$ 4,395,608	\$ 1,472,492 \$	2,301,534

Square Footage Percent (per VEO Controller) Labor Burden Percent (per VEO Controller) Percent of Salary Allocated: 80% 80% 70tal Salaries 3,127,050 901,886 1,809,710 % Allocated 85.9% 84.4% 88.3% 2005 1st Qtr. 2006 2nd Qtr. 2007

Case 1:04-cv	-00325-S	JM Do	ocume	ent 1	17-6	F	iled	03/26/	2007
EXHIBIT VII		* 7,468,573	4,160,229	541,370	282,406	1,143,028	6,127,033		\$ 1,341,540
		4,528,525	1,441,135	110,699	73,733	256,219	1,881,786		\$ 646,739
Voyager Boilers Schedule of Gross Profit Per Job		1,552,528	671,866	120,307	25,055	248,621	1,065,849		\$ 486,479
Voyager Boilers e of Gross Profit	445	047, 200	333,555	67,823	22,515	139,676	563,569		\$ 78,790
Vo Schedule o	444	00000000000000000000000000000000000000	360,618	63,681	25,758	134,719	584,776		57,583
-	443	00000	1,353,055	178,860	135,345	363,793	2,031,053		\$ 71,949
	Total Contract Revenue	÷	Raw Materials	Direct Labor	Other Costs Directly Allocated to Jobs	Manufacturing Overhead Applied (Exhibit VIII)	Total Cost of Goods sold	Back Charges	Gross Profit

Page 18 of 19

2006 Overhead rate per Exhibit V	€9	39.85				,					
	I	443		444		445		504	-	515	
<u>2007/2007</u> Labor Hours		9,129.05		3,380.65		3,505.05		6,238.92		6,429.58	
Overhead Applied	69	363,793	69	134 719	69	139 676	4	248 621	G	256 210	